MEASURES FOR THE SHAREHOLDERS' MEETING
September 20, 2025

Gentlemen:
Legal representatives, administrators and other officers
Cementos Argos S.A.

Subject: Measures for compliance with Chapter Six of Title I of Part III of the Basic Legal Circular of the Financial Superintendence of Colombia.

As usual, prior to the holding of a meeting of the Shareholders' Meeting, the measures to guarantee the effective participation of all shareholders in the extraordinary meeting to be held on September 30, 2025, are informed.

The legal representatives, administrators and other officers of Cementos Argos S.A. ("Argos") are hereby ordered:

1. To grant all shareholders equitable and equal treatment.

2. Refrain from engaging in the following conduct, directly or through an intermediary:

- Encouraging, promoting or suggesting to shareholders the granting of powers of attorney where the name of the representative is not clearly defined.

- To receive from the shareholders powers of attorney for the Meeting, where the name of the representative is not clearly defined.

- Admit as valid powers conferred by the shareholders, without fulfilling the requirements established in Article 184 of the Commercial Code.

- To suggest or determine the name of those who will act as proxies in the Assembly.

- To suggest, coordinate or agree with the shareholders or with any representative of shareholders, the presentation of proposals to be submitted to the consideration of the Meeting.

- To suggest, coordinate or agree with any shareholder or with any representative of shareholders, the vote for or against any proposal presented at the Meeting.

In order to ensure compliance with the indicated measures, as well as the legality of the powers granted to the Assembly, the Committee formed by the General Secretary and the Corporate Auditor of Cementos Argos S.A. continues to operate.