

TAX REPORTING & STRATEGY

Year: 2021

Currency: USD

Country	Revenue	Number Employees (regular)	Profit before taxes	Income tax accrued	Federal Income Tax PAID	State Tax PAID	Sales Tax PAID	Property Tax PAID	Other Taxes PAID	TOTAL TAXES PAID
Colombia	\$ 828.510.314	3.746	\$ (22.351.553)	\$ 14.964.837	\$ 29.081.035	\$ -	\$ 63.757.146	\$ 2.059.593	\$ 9.499.357	\$ 104.397.132
USA	\$ 1.474.441.013	2.364	\$ 142.743.436	\$ 2.822.667	\$ -	\$ 4.663.500	\$ 442.885	\$ 15.502.936	\$ 591.089	\$ 21.200.410
Panama	\$ 184.808.372	273	\$ 15.537.391	\$ 4.546.300	\$ 3.472.145	\$ -	\$ 2.975.012	\$ 63.783	\$ 933.094	\$ 7.444.033
Honduras	\$ 148.949.383	211	\$ 49.317.577	\$ 13.524.882	\$ 4.874.600	\$ -	\$ 11.770.403	\$ 80.830	\$ 390.891	\$ 17.116.724
Haití	\$ 48.113.088	123	\$ (1.973.670)	\$ 1.525	\$ 4.344.283	\$ -	\$ 1.667.111	\$ 30.749	\$ 247.958	\$ 6.290.100
Dominican Republic	\$ 93.224.368	133	\$ 19.334.565	\$ 5.442.873	\$ 6.195.481	\$ -	\$ 12.370.083	\$ -	\$ 1.498	\$ 18.567.062
Surinam	\$ 10.257.595	66	\$ 436.299	\$ -	\$ -	\$ -	\$ 1.115.637	\$ -	\$ 228.739	\$ 1.344.376
French Guyane	\$ 22.889.969	23	\$ (175.522)	\$ 583.747	\$ 102.095	\$ -	\$ -	\$ 166.680	\$ 94.608	\$ 363.384
Puerto Rico	\$ 69.276.109	78	\$ 1.325.654	\$ 47.620	\$ 38.500	\$ -	\$ 2.580.522	\$ 1.534.139	\$ 1.164.888	\$ 5.318.049
Guatemala	\$ 5.145.790	7	\$ 236.548	\$ 71.836	\$ 14.119	\$ -	\$ -	\$ -	\$ 157.423	\$ 171.541
Dominica, Antigua & Barbuda	\$ 13.862.018	15	\$ 137.601	\$ 144.173	\$ 134.334	\$ -	\$ 81.415	\$ -	\$ 3.494.351	\$ 3.710.100
Antillas	\$ 297.215.294	11	\$ 13.627.676	\$ 4.529.558	\$ 4.138.713	\$ -	\$ -	\$ -	\$ 854.776	\$ 4.993.489
TOTAL	\$ 3.196.693.313	7.050	\$ 218.196.002	\$ 46.680.018	\$ 52.395.305	\$ 4.663.500	\$ 96.760.215	\$ 19.438.709	\$ 17.658.672	\$ 190.916.401

TAX STRATEGY DESCRIPTION:

Cementos Argos' tax policy is aligned with our Corporate Governance Code, which provides the framework for the relationship among the different stakeholders and aims for transparency and proper information management and the officials' responsibility.

Argos tax strategy is also aligned with our Code of Business Conduct, which develops the principles of the Code of Good Governance for Argos' employees, implementing the disclosure of financial information and transparency policy regarding Argos and its subsidiaries financial statements. Taxes are paid in accordance with all relevant rules and regulations of the countries in which we operate.

The Corporate Governance Code and Code of business Conduct are approval by board of directors. In addition, the fiscal policy was approved by the board directors with the other accounting policies applied in the financial statements, which are approved annually by the Board of Directors.

Our fiscal strategy efficiently supports the operation and consolidation of procedures and protocols for transparency and management accountability, implementation, and regulatory compliance of each country, by Cementos Argos and its subsidiaries, which in turn results in the best interest of its shareholders.

We believe that a coherent and responsible tax strategy is an essential element of sustainability. Based on this background, we have adopted the following tax principles, which are essential for the proper management of our strategy: ·

- 1. Compliance:** Taxes are paid in accordance with the rules and regulations of the countries in which we operate, seeking to comply not only with the letter but also with the spirit and of the law. Likewise, our employees must comply with the Code of Conduct. Argos has zero tolerance for tax avoiding practices.
 - 2. Relationship with tax authorities:** We promote an open, constructive, and respectful dialogue with the tax authorities, based on all relevant facts and circumstances. We do not try to avoid taxes through "artificial" structures in tax havens, additionally We have commitment of do not use tax structures without commercial purpose or commercial substance in our operations.
 - 3. Rational Business:** Taxes are paid according to businesses and benefits in countries where value is created, according to national and international regulation and standards and implementing arm's length principles.
 - 4. Transparency:** Argos tax and fiscal situation approach is handled with a philosophy of transparency. Disclosures are made in accordance with the provisions of the existing rules governing each country as well as information requirements and IFRS.
 - 5. Transfer Pricing:** The Company and its subsidiaries comply with the application of the arm's length standards, regarding the valuation of the cross border transactions between related companies. Taxable profits are not artificially shifted out of their jurisdiction and the tax base reported by the Company in the countries reflects the economic activity undertaken therein. The tax planning execution looks toward avoiding the economic double taxation; however, taxes are paid in accordance with all relevant regulations of the countries in which Argos operate.
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